

# FINANCIAL STATEMENTS

DECEMBER 31, 2004 and 2003

# **E**isner

Eisner LLP Accountants and Advisors

750 Third Avenue New York, NY 10017-2703 Tel 212.949.8700 Fax 212.891.4100 www.eisnerllp.com

## **INDEPENDENT AUDITORS' REPORT**

Board of Directors United States-Japan Foundation New York, New York

We have audited the accompanying statements of financial position of the United States-Japan Foundation (the "Foundation") as of December 31, 2004 and 2003, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the management of the Foundation. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements enumerated above present fairly, in all material respects, the financial position of United States-Japan Foundation as of December 31, 2004 and 2003, and the results of its activities and its cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Eisner LLP

New York, New York March 4, 2005

## **Statements of Financial Position**

	December 31,					
	2004	2003				
ASSETS Cash Accrued income receivable Investments Property and equipment, net Prepaid federal excise tax Security deposits and other assets	\$ 147,127 8,436 82,718,734 629,856 23,754 49,154 \$ 83,577,061	\$ 121,711 119,118 79,348,009 679,269 <u>41,832</u> \$ 80,309,939				
LIABILITIES AND NET ASSETS Liabilities: Grants payable Accounts payable and accrued expenses Accrued federal excise tax	\$ 767,062 40,998 808,060	\$ 968,235 37,254 <u>42,007</u> 1,047,496				
Commitment (Note D)						
Net assets - unrestricted	82,769,001	79,262,443				
	<u>\$ 83,577,061</u>	<u>\$ 80,309,939</u>				

## **Statements of Activities**

	Year Ended December 31,						
	2004	2003					
Contribution	<u>\$ 10,000</u>						
Investment income: Dividends Interest	2,302,712 105,619						
Investment expenses Federal excise taxes	2,408,331 (914,642 (109,239						
Net investment income	1,384,450	2,218,732					
	1,394,450	2,218,732					
Expenses: Grants US-Japan Leadership Program Program Administrative	1,183,136 476,045 945,530 507,317	444,506 924,027 <u>455,052</u>					
	3,112,028	3,364,538					
Excess of expenses over contribution and net investment income before net realized and unrealized gains on investments Net realized and unrealized gains on investments	(1,717,578 <u>5,224,136</u>						
Increase in net assets - unrestricted Net assets - unrestricted, January 1	3,506,558 79,262,443						
Net assets - unrestricted, December 31	<u>\$ 82,769,001</u>	<u>\$ 79,262,443</u>					

## Statements of Cash Flows

	Year Ended December 31,						
	2004	2003					
Cash flows from operating activities: Increase in net assets Adjustments to reconcile increase in net assets to net cash used in	\$ 3,383,063	\$ 10,508,187					
operating activities: Net realized and unrealized gains on investments Depreciation and amortization Loss on disposal of property and equipment Changes in:	(4,890,474) 49,413	(11,653,993) 65,691 263					
Accrued income receivable Prepaid federal excise tax Security deposits and other assets Grants payable Federal excise tax payable Accounts payable and accrued expenses	110,682 (23,754) (7,322) (201,173) (42,007) <u>3,744</u>	(87,423) 20,000 74,420 (531,477) 42,007 (33,867)					
Net cash used in operating activities	<u>(1,617,828</u> )	<u>(1,596,192</u> )					
Cash flows from investing activities: Purchases of investments Proceeds from sales of investments Purchases of property and equipment	(26,693,592) 28,336,836	(58,491,505) 60,100,067 (3,719)					
Net cash (used in) provided by investing activities	1,643,244	1,604,843					
Increase in cash Cash - January 1	25,416 <u>121,711</u>	8,651 <u>113,060</u>					
Cash - December 31	<u>\$ 147,127</u>	<u>\$ 121,711</u>					
Supplemental information: Cash paid for excise taxes	<u>\$    175,000</u>	<u>\$0</u>					

# Notes to Financial Statements December 31, 2004 and 2003

#### NOTE A - THE FOUNDATION AND ITS SIGNIFICANT ACCOUNTING POLICIES

#### [1] The Foundation:

The United States-Japan Foundation (the "Foundation") is a private foundation organized in 1980 for the purpose of promoting understanding and cooperation between the peoples and institutions of the United States and Japan.

#### [2] Federal excise taxes:

The Foundation qualifies as a tax-exempt charitable organization under Section 501(c)(3) of the Internal Revenue Code (the "Code") and, accordingly, is not subject to federal income taxes. However, the Foundation is subject to an excise tax, not to exceed 2% on net investment income, including realized gains, as defined in the Code. In addition, the Foundation must make certain minimum distributions in an amount equal to 5% of the average fair value of its assets held during the year. The required distributions for the years ended December 31, 2004 and 2003 were approximately \$3,830,000 and \$3,580,000, respectively. At December 31, 2004, the Foundation has excess distribution carryforwards of approximately \$5,721,000 expiring in 2005 through 2009.

#### [3] Basis of accounting:

The financial statements of the Foundation have been prepared using the accrual basis of accounting.

#### [4] Net assets:

The Foundation's net assets, which are unrestricted, represent resources available for current operations as there are no donor restrictions on the use of these assets.

## [5] Contributions:

Proceeds from contributions are recorded as revenue upon receipt of cash or unconditional pledges. Proceeds from contributions are considered available for unrestricted use unless specifically restricted by the donor.

#### [6] Fair value of financial instruments:

Financial instruments are composed of cash and other assets, the carrying values of which approximate their fair values. Similarly, the reported amounts of liabilities are estimated to approximate their fair value. Investments are reported at their fair market values.

#### [7] Use of estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses. Actual results could differ from those estimates.

#### [8] Allocations of expenses:

The costs of providing the foundation's programs and activities have been summarized in the accompanying statements of activities. The Foundation manages the US-Japan Leadership Program (the "Program") which develops a network of communication, friendship and understanding among the next generation of leaders in each country. The Program brings selected young leaders together through annual conferences, a dedicated website, a semi-annual newsletter and frequent reunions. Program and administrative expenses represent costs associated with the grant-making and operational activities of the Foundation.

#### Notes to Financial Statements December 31, 2004 and 2003

#### **NOTE B - INVESTMENTS**

[1] Investments are reported at their aggregate fair values, and investment transactions are recorded as of the trade dates.

Management records its investments in limited partnerships and hedge funds at their estimated fair values and are reported, based upon the valuation of each partnerships assets, or cash held, as determined by the related investment manager or advisor. Mutual funds consist primarily of equity and fixed income funds.

mutual funds financial statements provided by the partnerships' general partners.

Any investments denominated in foreign currencies are translated at the closing rate of exchange at the end of the reporting period. Transactions during the year, including purchases and sales and income and expenses, are translated at the rate of exchange prevailing on the dates of the transactions.

Realized and unrealized gains or losses on investments are determined by the comparison of specific costs of acquisition to the proceeds at the time of disposal and the market values at the balance-sheet date, respectively. Realized and unrealized gains or losses include the effects of currency translation with respect to foreign security transactions. Realized gains (losses) were \$4,151,062 and \$(5,316,503) for the years ended December 31, 2004 and 2003, respectively. Unrealized gains were \$1,068,565 and \$16,974,014 for 2004 and 2003, respectively.

A forward exchange currency contract is a commitment to purchase or sell a foreign currency at a future date, at a negotiated rate. The gain or loss arising from the difference between the original contracts and the closing of such contracts is included in the net realized gains (losses) on investments. The net realized gains (losses) on forward exchange currency contracts were \$4,509 and \$(3,518) for 2004 and 2003, respectively.

[2] At each year-end, the cost and fair value of the Foundation's investments were as follows:

	December 31,									
	20	004	20	03						
	Fair Value	Cost								
Money-market and other temporary Investments Mutual funds Limited partnerships Common stocks	\$ 1,368,172 38,334,276 34,111,042 <u>8,905,244</u>	\$ 1,368,172 31,878,289 33,142,379 <u>7,665,364</u>	\$ 1,129,818 50,072,835 18,851,084 9,294,272	\$ 1,134,045 44,318,511 18,211,083 8,088,403						
Total investments	<u>\$ 82,718,734</u>	<u>\$ 74,054,204</u>	<u>\$ 79,348,009</u>	<u>\$ 71,752,042</u>						

Approximately 17 percent and 19 percent of the Foundation's marketable securities were held by highly capitalized financial institutions, during 2004 and 2003, respectively.

In connection with investment activity, the Foundation selects various investment vehicles, including limited partnerships. Under the terms of the limited partnership agreements, the Foundation may make an initial capital contribution and may commit to funding additional capital. At December 31, 2004, the Foundation has no commitments to provide additional capital investments.

#### Notes to Financial Statements December 31, 2004 and 2003

## NOTE C - PROPERTY AND EQUIPMENT

The costs of a cooperative apartment owned by the Foundation (including subsequent improvements), office furnishings, equipment and leasehold improvements have been capitalized and are being depreciated over their anticipated useful lives. The apartment and related improvements are depreciated over forty years. Office furnishings and equipment are depreciated over five years. Leasehold improvements are amortized over the life of the lease. Depreciation and amortization expense was \$49,413 and \$65,691 for 2004 and 2003, respectively.

At each year-end, property and equipment consisted of the following:

	December 31,					
		2004		2003		
Cooperative apartment Cooperative apartment improvements Leasehold improvements Equipment Furniture and fixtures	\$	790,725 242,700 229,685 126,655 <u>395,505</u>	\$	790,725 242,700 400,535 202,921 411,325		
Less accumulated depreciation and amortization		1,785,270 <u>1,155,414</u> <u>629,856</u>		2,048,206 1,368,937 679,269		

During the year ended December 31, 2004, the Foundation wrote off fully depreciated property and equipment of \$262,936. The maintenance and utility charges on the cooperative apartment were \$41,445 and \$40,981 for 2004 and 2003, respectively.

## NOTE D - LEASES

At December 31, 2004, future minimum lease payments under noncancellable leases (with expirations through 2007) are as follows:

2005	\$	124,774
2006		125,820
2007		20,970
	<u>\$</u>	271,564

Rent expense was \$190,535 and \$183,175 for 2004 and 2003, respectively.

## NOTE E - RETIREMENT PLAN

The Foundation has a defined-contribution retirement plan for the benefit of its employees. Contributions were \$131,969 and \$123,917 for 2004 and 2003, respectively.

## Notes to Financial Statements December 31, 2004 and 2003

## NOTE F - GRANT ACTIVITY

The Foundation's grant activity for the year ended December 31, 2004 was as follows:

Recipient Name and Purpose	Unpaid January 1, 2004		January 1,		January 1,		January 1,		January 1,		January 1,		January 1,		January 1		Net Grants uthorized 2004	 Paid	Unpaid ember 31, 2004
Precollege Education AmerAsian School in Okinawa (Okinawa, Japan) To support the second year of a three-year project to support the enhancement of the bilingual/bicultural education provided to students at the AmerAsian School in Okinawa through the hiring	\$	25,000		\$ 25,000															
of two American teachers. AmerAsian School in Okinawa (Okinawa, Japan) To support the third year of a three-year project to support the enhancement of the bilingual/bicultural education provided to students at the AmerAsian School in Okinawa through the hiring of two American teachers.			\$ 50,000	25,000	\$ 25,000														
AYUSA International (San Francisco, CA) To support the first year of a three-year project to selectively recruit ten high school students for an academic year of study and service in Japan.		45,798			45,798														
AYUSA International (San Francisco, CA) To support the second year of a three-year project to selectively recruit ten high school students for an academic year of study and service in Japan.			92,746	46,373	46,373														
Camden High School (Camden, NJ)		5,000		5,000															
To support the implementation of a Japanese language program. <b>Concordia College (Moorhead, MN)</b> To support the long-term development of Mori no Ike, Concordia Language Village's Japanese Language Village, by establishing			10,000	10,000															
an advisory board of leading Japanese language educators. <b>Doshisha University (Kyoto, Japan)</b> To support the Center for the Interdisciplinary Study of Monotheistic Religions' conference titled, "Issues Facing Judaism, Christianity and Islam in Contemporary America" to be held in Neverther 2004			1,018	1,018															
November 2004. Friends of Grace Church School (New York, NY) To support a junior high school exchange project that will bring 14 students from Yukuhashi, Japan, to interact with students at Grace Church School in New York City during Golden Week 2005.			7,000		7,000														
Grand Forks Public School District (Grand Forks, ND) To support the second year of a three-year project to establish and sustain Japanese Studies courses at high schools in Grand Forks, North Dakota and the surrounding area, as well as develop an Internet exchange program for students of Grand Forks, ND and Awano, Japan.		31,057		31,057															
Hiroshima University (Higashi-Hiroshima, Japan) To support the initial development of Hiroshima University's Global Partnership Schools Center that will promote			41,527		41,527														
school-to-school relationships in the US and Japan. <b>Hyogo University of Teacher Education (Yashiro, Japan)</b> To support the second year of a three-year professional development program on American Studies for elementary, junior high, and high school teachers from throughout Hyogo Prefecture.		126,603	 (1,867)	 124,736	 														
(carried forward)		233,458	200,424	268,184	165,698														

## Notes to Financial Statements December 31, 2004 and 2003

## NOTE F - GRANT ACTIVITY (CONTINUED)

Recipient Name and Purpose	Unpaid January 1, 2004		January 1,		January 1,		January 1,		January 1,		January 1,		January 1,		January 1,		January 1,		January 1,		A	Net Grants Authorized 2004		Grants Authorized		Grants Authorized		Paid	Unpaid cember 31, 2004
(brought forward)	\$	233,458	\$	200,424	\$	268,184	\$ 165,698																						
Precollege Education (continued) Hyogo University of Teacher Education (Yashiro, Japan) To support the third year of a three-year professional development program on American Studies for elementary, junior high, and high school teachers from throughout Hyogo Prefecture.				129,657			129,657																						
Japan Language and Culture Center (Providence, RI) To support Japanese language classes for fifty high school students from disadvantaged backgrounds in Rhode Island.				11,457		11,457																							
Japan-America Society of Washington, DC (Washington, DC) To support the thirteenth year of a national language competition and supporting regional competitions for high school students studying Japanese.				99,990		49,995	49,995																						
Richmond Elementary School (Richmond, VT) To support, as part of the Elgin Heinz Outstanding Teacher Award, an artist-in-residence program focusing on Japanese art at Richmond Elementary School.				5,000		5,000																							
SEAFAIR (Seattle, WA) To support a program for high school juniors from Washington State to travel to Kobe, Japan as "ambassadors."				5,000		5,000																							
Seattle Public Schools (Seattle, WA) To support the development of a model Kindergarten through 8 <sup>th</sup> grade Japanese immersion program for the Seattle Public Schools as part of the international school initiative.				35,184		17,592	17,592																						
Society for USA Understanding (Tokyo, Japan) To develop and disseminate teaching materials on the United States for				44,500		18,141	26,359																						
use in Japanese junior and senior high schools. <b>Stanford University (Stanford, CA)</b> To support the first year of a three-year Internet-mediated Japan Studies		40,260				40,260																							
course for exemplary high school students in the United States. <b>Stanford University (Stanford, CA)</b> To support the second year of a three-year Internet-mediated Japan Studies course for exemplary high school students in the United States.				60,885		60,885																							
The Association of Teachers of Japanese (Boulder, CO) To support a program of small individual grants to K-12 teachers of				5,000		5,000																							
Japanese language and culture for professional development. <b>The Japan-America Society of Washington, DC (Washington, DC)</b> To support the twelfth year of a national language competition and supporting regional competitions for high school students studying Japanese.		62,480				62,480																							
The Laurasian Institution (Tokyo, Japan) To support the third year of a three-year Japan studies program for eight teams of two teachers and four of their students from US Great Lakes States.		59,840				59,840																							
The Midori Foundation (New York, NY) To support Midori and Friends' music education programs in underprivileged elementary schools in the New York City area, including professional development, curriculum development,				25,000		25,000																							
Adventures to Japan concerts, and a US-Japan pen pal program. <b>University of Oregon (Eugene, OR)</b> To support the second year of a three-year project to create a national system of articulation in Japanese language based on clear and measurable standards.		50,261					 50,261																						
(carried forward)		446,299		622,097		628,834	439,562																						

## Notes to Financial Statements December 31, 2004 and 2003

## NOTE F - GRANT ACTIVITY (CONTINUED)

Recipient Name and Purpose	Unpaid January 1, 2004		January 1,		January 1,		January 1,		January 1,		January 1,		January 1,		January 1,		January 1,		January 1,		anuary 1, Authorized			Unpaid December 31, 2004		
(brought forward)	\$	\$ 446,299		622,097	\$	628,834	\$	439,562																		
Precollege Education (continued) University of Tennessee at Chattanooga (Chattanooga, TN) To support the third year of a three-year Japan-studies project for high school teachers from Arkansas, Missouri, and Tennessee designed to enhance teaching about Japan in under-served rural and inner-city public schools.		153,925				153,925																				
<b>University of Vermont (Burlington, VT)</b> To support the second year of a three-year project to promote the study of Japan in the schools throughout Vermont under the guidance of two full-time educators at the University of Vermont.				100,000		25,000		75,000																		
University of Washington Foundation (Seattle, WA)				1,000		1,000																				
To support the University of Washington's Japan Studies Program. <b>Washburn High School (Minneapolis, MN)</b> To support, as part of the Elgin Heinz Outstanding Teacher Award, a Japan culture evening, the development of a sister-school relationship with a school in Japan, and participation in a Japanese immersion				5,000		5,000																				
camp for students. WXXI Public Broadcasting (Rochester, NY) To support the development of precollege education materials for students in America and Japan centered around three documentary films that teach how the US and Japan have transformed past				25,000		25,000																				
conflicts into effective partnerships. Yamaguchi University (Yamaguchi, Japan) To support the third year of a three-year project designed to give teachers and pupils from primary to high school a wider and deeper understanding of America.		23,685		3,081		26,766																				
Subtotal for Precollege Education	\$	623,909	<u>\$</u>	756,178	<u>\$</u>	865,525	<u>\$</u>	514,562																		
US-Japan Policy International Council for Local Environmental Initiatives (ICLEI), Japan Office (Tokyo, Japan)																										
To support the second year of a two-year exchange and research program linking six US and Japanese cities in a joint investigation of barriers	\$	115,826	\$	1,100	\$	116,926																				
to implementing local climate protection policies. National Committee on American Foreign Policy (New York, NY) To support the April 2004 planning meeting in Tokyo, Japan for a project titled, "US Relations With East Asia: Towards a Northeast Asian Regional Security Forum."				5,000		5,000																				
Subtotal for US-Japan Policy		115,826		6,100		121,926		0																		

#### Notes to Financial Statements December 31, 2004 and 2003

## NOTE F - GRANT ACTIVITY (CONTINUED)

Recipient Name and Purpose	Unpaid January 1, 2004		January 1,		January 1,		January 1,		January 1,		January 1,		January 1,		January 1,		A	Net Grants uthorized 2004		Paid	Unpaid December 31, 2004
Communications/Public Opinion Japan Center for International Exchange (New York, NY)			\$	12,500	\$	12,500															
To support a research project on the role of philanthropy in US-Japan relations.			Ψ	12,000	Ψ	12,000															
Japan Society (New York, NY) To support the third year of a three-year intensive fellowship program for Japanese and American media professionals, allowing them to reside, study and work for two to three months in the other country,	\$	165,000				165,000															
focused on a research topic of their choice. Japan Society (New York, NY) To support the first year of a three-year intensive fellowship program for Japanese and American media professionals, allowing them to reside, study and work for two months in the other country, focused				220,000		55,000	\$ 165,000														
on a research topic of their choice. Japan Society of Boston (Boston, MA) To support a symposium on the origins of the US-Japan Relationship titled "Pacific Encounters: John Manjiro & The Origins of the US-Japan Relationship" to be held in October 2004.				25,000		25,000															
Japanese American National Museum (Los Angeles, CA) To support the first year of a three-year project that will bring together younger leaders from Japan and the Japanese American community in the United States to collaborate on issues of mutual concern in advancing US-Japan relations.		25,000				25,000															
Japanese American National Museum (Los Angeles, CA) To support the third year of a three-year project that will bring together younger leaders from Japan and the Japanese American community in the United States to collaborate on issues of mutual				50,000		25,000	25,000														
concern in advancing US-Japan relations. <b>Projectile Arts (Brooklyn, NY)</b> To support production expenses for the development of a 90-minute documentary film on high school baseball in Japan.				27,500		27,500															
Public Radio International (Minneapolis, MN) To support enhanced coverage of Japan in PRI's daily international news program, <i>The World</i> .		37,500					37,500														
The Bachmann-Strauss Dystonia and Parkinson Foundation, Inc. (New York, NY) In honor of Bonnie Strauss and to support the Foundation's mission to find better medical treatments and a cure for dystonia and Parkinson's disease.				5,000		5,000															
The Isamu Noguchi Foundation (Long Island City, NY) To support The Isamu Noguchi Garden Museum and to honor Isamu Noguchi's life and the role he played in enhancing understanding between Americans and Japanese		1,000				1,000															
<ul> <li>The Isamu Noguchi Foundation and Garden Museum</li> <li>(Long Island City, NY)</li> <li>To support the Noguchi Museum's activities and programs and in honor of the Museum's reopening.</li> </ul>				1,000		1,000															
(carried forward)		228,500		341,000		342,000	227,500														

# Notes to Financial Statements December 31, 2004 and 2003

## NOTE F - GRANT ACTIVITY (CONTINUED)

Recipient Name and Purpose	Unpaid January 1, 2004		Net Grants Authorized 2004		d Paid		De	Unpaid cember 31, 2004
(brought forward)	\$	228,500	\$	341,000	\$	342,000	\$	227,500
<ul> <li>Communications/Public Opinion (continued)</li> <li>University of North Carolina at Chapel Hill School of Law</li> <li>(Chapel Hill, NC)</li> <li>To support a conference commemorating the 60<sup>th</sup> anniversary of the Japanese American civil liberties cases of World War II.</li> <li>WGBH Educational Foundation (Boston, MA)</li> <li>To reformat, edit, broadcast and distribute the film: Sugihara: Conspiracy of Kindness for national televised broadcast on PBS.</li> </ul>				32,000 50,000		32,000 25,000		25,000
Subtotal for Communications/Public Opinion		228,500		423,000		399,000		252,500
Subtotal Prior years' awards withdrawn/returned in current year		968,235		1,185,278 <u>(102</u> )		1,386,451 <u>(102</u> )		767,062
Total	<u>\$</u>	968,235	<u>\$</u>	<u>1,185,176</u>	<u>\$</u>	<u>1,386,349</u>	<u>\$</u>	767,062

(a) Net grants authorized reflect the additions of net currency losses which totaled \$(2,040) for the year. Current year reductions in awards have been netted against the original award.

(b) Unexpended funds returned in the current year are netted against payments.